# Internal Audit Unit MONTGOMERY COUNTY BOARD OF EDUCATION Rockville, Maryland

November 2, 2021

#### **MEMORANDUM**

To: Mr. Shawn D. Miller, Principal

Little Bennett Elementary School

From: Mary J. Bergstresser, Supervisor, Internal Audit Unit

Subject: Report on Audit of Independent Activity Funds for the Period

June 1, 2018, through August 31, 2021

Independent Activity Funds (IAFs) of Montgomery County Public Schools (MCPS) are established to promote the general welfare, education, and morale of students, as well as to finance the recognized extracurricular activities of the student body. School principals are the fiduciary agents for the IAFs charged with determining the manner in which funds are raised and expended for activities such as field trips, admission events, and fund-raisers. They are responsible for ensuring that the IAFs are administered in accordance with Board of Education policies and MCPS regulations and procedures.

The IAF audits are conducted regularly to evaluate compliance with policies, regulations, and procedures, and to review processes for continuous improvement. Generally accepted audit procedures guide the work of the auditors who examine samples of the IAF records and financial accounts selected from documentation of various activities to verify their accuracy, as well as to assess the effectiveness of financial control procedures. An IAF audit does not review every transaction or school activity but seeks to provide reasonable assurance that any significant errors or omissions in the financial records are detected.

At our October 22, 2021, meeting with you; Mrs. Julie K. Barnes, school administrative secretary (secretary); and Mrs. Carol A. Kelly, visiting bookkeeper; we reviewed the prior audit report dated August 6, 2018, and the status of present conditions. It should be noted that Mrs. Barnes's assignment as secretary was effective July 6, 2021. This audit report presents the findings and recommendations resulting from our examination of the IAF records and financial accounts for your school for the period designated above.

#### Findings and Recommendations

To properly control funds, all cash and checks collected by sponsors for IAF activities must be remitted promptly to the secretary. These funds must then be verified in the presence of the remitter and a receipt that is supported by MCPS Form 280-34, *Independent Activity Fund (IAF) Remittance Slip*, must be issued promptly (refer to the *MCPS Financial Manual*, chapter 7,

page 4). In your action plan, you indicated that sponsors would remit funds on a daily basis to the secretary, and she would make prompt deposits, including on the last working day of the month and before each weekend or holiday. We found instances in which funds were held by sponsors rather than being remitted daily to the secretary and they were not always promptly deposited into the school's bank account. To minimize the risk of loss and provide availability of funds to meet school needs, all funds collected must be remitted daily to the secretary for prompt deposit.

Field trips must be conducted in accordance with MCPS Regulation IPD-RA, *Travel-Study Programs, Field Trips, and Student Organization Trips*. Sponsors of field trips must have a complete class or club roster of student names to annotate the amount each student paid, date paid, eligible students who did not participate in the trip, and students who received waivers, scholarships, or reduced fees. This data, together with a list of all chaperones and volunteers, must be provided to the secretary at the completion of each trip and compared to remittances recorded in the trip account history report. We found that not all sponsors are providing completed data at the conclusion of each trip and that data is not being compared to the final account history report. All sponsors are required to submit MCPS Form 280-41, *Field Trip Accounting*, or equivalent, and follow the procedures outlined above. This data must be reconciled by the secretary with remittances recorded in activity accounts (refer to the *MCPS Financial Manual*, chapter 20, page 10).

#### Notice of Findings and Recommendations

- Cash and checks (funds) collected by sponsors must be promptly remitted to the secretary for the deposit (**repeat**).
- Remitted funds must be promptly verified, receipted, and deposited in the bank by the secretary (**repeat**).
- Field trip records that are prepared by sponsors must provide comprehensive data to account for all students eligible to participate and to reconcile funds collected.

Other matters were discussed and satisfactorily resolved. We appreciate the cooperation and assistance of your staff. In accordance with MCPS Regulation DIA-RA, *Accounting for Financial Operations/Independent Activity Funds*, using the attached action plan, please provide a written response to the Internal Audit Unit within 30 calendar days of this report. In your response, please share a detailed plan for addressing these issues, including appropriate staff training and support.

Prior to returning your completed audit action plan, please contact Mr. Christophe Turk, director of learning, achievement, and administration, Office of Teaching, Learning, and Schools, for written approval of your plan. Based on the audit recommendations, Mr. Turk will indicate whether he will conduct an electronic review of your action plan or schedule a time to meet in person with you and your school administrative secretary to support you with developing a well-defined plan to address the findings.

### Attachment

## Copy to:

Members of the Board of Education

Dr. McKnight

Mr. D'Andrea

Ms. Dawson

Ms. Reuben

Mrs. Williams

Mr. Koutsos

Mr. Reilly

Mrs. Chen

Mrs. Eader

Mr. Klausing

Mrs. Ripoli

Mr. Turk

Ms. Webb

| FINANCIAL MANAGEMENT ACTION PLAN   |              |  |  |  |  |
|--|--------------|--|--|--|--|
| Report Date:   | Fiscal Year: |  |  |  |  |
| School:  | Principal:   |  |  |  |  |
| OTLS   | OTLS         |  |  |  |  |
| Associate Superintendent:  | Director:    |  |  |  |  |
| Strategic Improvement Focus:  As noted in the financial audit for the period, strategic improvements are required in the following business processes: |              |  |  |  |  |

| Action Steps | Person(s)<br>Responsible | Resources<br>Needed | Monitoring Tools /<br>Data Points | Monitoring:<br>Who & When | Results/Evidence |
|--------------|--------------------------|---------------------|-----------------------------------|---------------------------|------------------|
|              |                          |                     |                                   |                           |                  |
|              |                          |                     |                                   |                           |                  |
|              |                          |                     |                                   |                           |                  |
|              |                          |                     |                                   |                           |                  |
|              |                          |                     |                                   |                           |                  |
|              |                          |                     |                                   |                           |                  |
|              |                          |                     |                                   |                           |                  |
|              |                          |                     |                                   |                           |                  |
|              |                          |                     |                                   |                           |                  |
|              |                          |                     |                                   |                           |                  |
|              |                          |                     |                                   |                           |                  |
|              |                          |                     |                                   |                           |                  |

| Action Steps   | Person(s)<br>Responsible | Resources<br>Needed | Monitoring Tools /<br>Data Points | Monitoring:<br>Who & When | Results/Evidence |  |  |
|--|--------------------------|---------------------|-----------------------------------|---------------------------|------------------|--|--|
|  |                          |                     |                                   |                           |                  |  |  |
|  |                          |                     |                                   |                           |                  |  |  |
|  |                          |                     |                                   |                           |                  |  |  |
|  |                          |                     |                                   |                           |                  |  |  |
|  |                          |                     |                                   |                           |                  |  |  |
|  |                          |                     |                                   |                           |                  |  |  |
|  |                          |                     |                                   |                           |                  |  |  |
|  |                          |                     |                                   |                           |                  |  |  |
|  |                          |                     |                                   |                           |                  |  |  |
|  |                          |                     |                                   |                           |                  |  |  |
|  |                          |                     |                                   |                           |                  |  |  |
|  |                          |                     |                                   |                           |                  |  |  |
| OFFICE OF TEACHING, LEARNING, AND SCHOOLS (OTLS) REVIEW & APPROVAL |                          |                     |                                   |                           |                  |  |  |
| OFFICE OF TEACHING, AND SCHOOLS (OTLS) REVIEW & AFFROVAL           |                          |                     |                                   |                           |                  |  |  |
| ☐ Approved ☐ Please revise and resubmit plan by                    |                          |                     |                                   |                           |                  |  |  |
| Comments:  |                          |                     |                                   |                           |                  |  |  |
| Director:Christopha Tunk Date:                                     |                          |                     |                                   |                           |                  |  |  |